

# Safety First: Risk Management

Understanding and completing Targeted Risk Assessments (TRA) for Motorsport Australia Events



# Risk Management

### **Definition:**

A process of well defined steps taken in sequence which support better decision making by giving greater insight into what can go wrong and what to do about it

Risk Management is recognised as an integral part of good management practice



# Risk Management and Duty of Care

### Things to consider:

- What could go wrong?
- Who could be affected?
- How likely is it to happen?
- If it happens how badly could anyone get hurt?
- Who have you talked to about it?
- What can be done about it?



### How can it be applied?

The process can be applied to any situation where anything unexpected or unwanted that happens could have a serious effect Motorsport Australia needs to know about what might happen to be able to take steps to reduce the problems that could be caused



### What is a TRA?

### "Targeted Risk Assessment"

- It shows that you thought about what could go wrong
- It shows that you thought about who could be affected
- It shows that you thought about how likely it was to happen
- It shows that you thought about what could be done about it
- It shows that all people involved were consulted

It shows that there is nothing complicated about risk assessments and we can all do them.



# Who Completes a TRA and When?

### Who completes a TRA?

- Compliance checkers
- Safety representatives
- Race officials
- Motorsport Australia staff
- Circuit, raceway or venue staff
- Club members

### When do we complete a TRA?

- At any time during, planning, set up and the actual activity itself
- not forgetting the dismantling process of the activity



# When do I complete a TRA?

- When something unexpected happens
- When something turns out how it shouldn't
- When you realise something is dangerous
- When you've had a near miss

When anything happens which could be dangerous to you or the next person who carries out the activity



### **Targeted Risk Assessment**

TRA-01



| Event details                           |                   |           |              |           |   |
|---|-------------------|-----------|--------------|-----------|---|
| NAME OF EVENT EVENT VENUE DATE OF EVENT |                   |           |              |           | TYPE OF WORK BEING PERFORMED e.g. refuelling, flag waving, walking to work area   |
| Risk Identificati                       | on                |           |              |           |   |
| RISK MATRIX                             | Consequence       |           |              |           |   |
| Likelihood                              | 1 - Insignificant | 2 - Minor | 3 - Moderate | 4 - Major | ACTIONS REQUIRED FOLLOWING ASSESSMENT OF RISK   |
| A - Almost Certain                      | High              | High      | Extreme      | Extreme   | Extreme risk Immediate actions required High risk Senior Management (Senior Event Official) attention needed                      |
| B - Likely                              | Medium            | High      | High         | Extreme   | Medium risk Management (Organiser) responsibility must be specified   |
| C - Possible                            | Low               | Medium    | High         | Extreme   | Low risk Manage by current procedures/continue current process  Note: "Management" and "Official" are considered to be like terms |
| D - Unlikely                            | Low               | Low       | Medium       | High      | See reverse for descriptions of Likelihood and Consequence outcomes   |

#### **IDENTIFIED RISKS**

| Description of Identified Risks                    | Likelihood<br>(A-D) | Consequence (1-4) | Resultant Risk<br>(Low-Extreme) | Controls/Treatment performed What has been done about it?                      | Who Will Implement? | Who Will Check? | Who Confirmed Actions Were Completed? (signature) |
|--|---------------------|-------------------|---------------------------------|--|---------------------|-----------------|---|
| Example: spectator could be hit by debris from car | С                   | 3                 | High                            | Debris fence, move spectators further back, additional crowd control officials | Organiser Marshals  | Race Sec        | x   |
|  |                     |                   |                                 |  |                     |                 |   |
|  |                     |                   |                                 |  |                     |                 |   |
|  |                     |                   |                                 |  |                     |                 |   |
|  |                     |                   |                                 |  |                     |                 |   |
|  |                     |                   |                                 |  |                     |                 |   |
|  |                     |                   |                                 |  |                     |                 |   |
|  |                     |                   |                                 |  |                     |                 |   |
|  |                     |                   |                                 |  |                     |                 |   |
|  |                     |                   |                                 |  |                     |                 |   |
|  |                     |                   |                                 |  |                     |                 |   |

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Motorsport Australia Targeted Risk Assessment available at:

motorsport.org.au/ regulations/safety-integrity/tra



#### **Targeted Risk Assessment**



#### **Likelihood/Consequence Descriptions**

| Likelihood         | Likelihood  |  |  |  |  |
|--------------------|---|--|--|--|--|
| Item               | Description   |  |  |  |  |
| A - Almost Certain | Action will probably occur numerous times or in many circumstances                  |  |  |  |  |
| B - Likely         | Action may occur occasionally or in some circumstances                              |  |  |  |  |
| C - Possible       | Action may occur in exceptional circumstances and has been known to occur elsewhere |  |  |  |  |
| D - Unlikely       | Whist theoretically possible is not known to have occurred                          |  |  |  |  |

| Consequence                   |  |  |  |  |
|-------------------------------|--|--|--|--|
| Item                          | Personal Injury - Description  | Administrative - Description                                   |  |  |
| 4 - Major Consequence         | Death, permanent or extensive injury requiring hospitalisation to one or more people       | Significant hardship to Organisation                           |  |  |
| 3 - Moderate Consequence      | Serious injury requiring hospitalisation; broken limbs or stand down for duration of event | Significant rejigging of organisational plans required         |  |  |
| 2 - Minor Consequence         | Medical attention on-site or ongoing attention to injury may be required                   | Minor rearrangement of plans required to address the situation |  |  |
| 1 - Insignificant Consequence | Minor first aid, if at all. No ongoing medical attention                                   | Localised assessment of affected issue to be considered        |  |  |

#### **Points to Remember**

#### WHAT CAN CAUSE INJURY OR DEATH?

- Slips/trips
- Collapse of structures
- Dangerous or flammable materials
- Electrical cables
- · Heavy equipment
- Public access/egress/behaviour
- Weather (e.g. rain/hail/wind/thunderstorms)
- Projectiles

#### FOUR RISK TREATMENTS

- Avoid: Don't do the activity
- Treat: Reduce by use of controls
- Accept: If low or if consequences can be tolerated
- **Transfer:** (Caution not possible to transfer duty of care)

#### LEVELS OF CONTROL METHODS

- Avoid (Try to start here)
- Substitute
- Isolate
- Reduce by physical controls
- Reduce by admin warning and rules
- Use Personal Protection Equipment (Last resort)

#### **Declaration**

#### WHO DID YOU TALK TO IN ASSESSING AND IDENTIFYING THIS RISK?

| Name | Position | Signature     |
|------|----------|---------------|
|      |          |               |
|      |          |               |
|      |          |               |
|      |          |               |
|      |          |               |
|      |          |               |
|      |          |               |
|      | Name     | Name Position |

| TRA COMPLETED BY | SIGNED | DATE |  |
|------------------|--------|------|--|
|                  |        |      |  |

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### The Basic Steps

# Identify the risk – Look at what is being done and consider what could go wrong

Consider and rank the following:

- Likelihood of that risk occurring
  - A. Almost certain
  - B. Likely
  - C. Possible
  - D. Very likely
- Consequence of that risk if it happened
  - 4. Kill or cause serious disability
  - 3. Long term illness or serious injury
  - 2. Requires medical attention
  - Minor First Aid needed



### The Matrix

Indicate the Likelihood and Consequence on the matrix to score the risk

| RISK MATRIX        | Consequence       |           |              |           |  |  |
|--------------------|-------------------|-----------|--------------|-----------|--|--|
| Likelihood         | 1 - Insignificant | 2 - Minor | 3 - Moderate | 4 - Major |  |  |
| A - Almost Certain | High              | High      | Extreme      | Extreme   |  |  |
| B - Likely         | Medium            | High      | High         | Extreme   |  |  |
| C - Possible       | Low               | Medium    | High         | Extreme   |  |  |
| D - Unlikely       | Low               | Low       | Medium       | High      |  |  |



### The Risk Score

### Where the **Likelihood** and **Consequence** meet on the matrix

| Extreme Risk | Immediate actions required                                 |
|--------------|--|
| High Risk    | Senior Management (Senior Event Official) attention needed |
| Medium Risk  | Management (Organiser) responsibility must be specified    |
| Low Risk     | Manage by current procedures/continue current process      |



### **Risk Treatment**

Use the **Hierarchy** of **Control** to decide what to do next

|                  |   | Example                      |  |  |
|------------------|---|------------------------------|--|--|
| The best option  | Avoid                                   | Don't do it                  |  |  |
| οριιστι          | Substitute                              | Do something else            |  |  |
|                  | Isolate                                 | Do it somewhere else         |  |  |
|                  | Reduce by physical controls             | Put barriers around it       |  |  |
| The least        | Reduce by admin warning                 | Put a sign in front of it    |  |  |
| desirable option | Use PPE (Personal Protective Equipment) | Wear earplugs while doing it |  |  |
| υραυπ / •        |   |                              |  |  |

The type of risk treatment and controls should be written on the form



### **Completing the Risk ID Section**

#### **IDENTIFIED RISKS**

| Description of Identified Risks  | Likelihood<br>(A-D) | Consequence<br>(1-4) | Resultant Risk<br>(Low-Extreme) | Controls/Treatment performed<br>What has been done about it?   | Who Will Implement?     | Who Will Check?             | Who Confirmed Actions Were Completed? (signature) |
|--|---------------------|----------------------|---------------------------------|--|-------------------------|-----------------------------|---|
| Concrete grate on right-hand exit of Turn 2 was broken in two and protruding vertically into the air. Risk of a vehicle striking it being damaged and the driver injured | С                   | 3                    | High                            | Broken section of grate was restored to original position      The entire grate was replaced after the following event | Course Marshal          | Regional Track<br>Inspector | Clerk of Course                                   |
| Tow truck in front of barriers at south end of<br>Green Paddock could be hit by errant<br>vehicle  | D                   | 3                    | Medium                          | Remove truck to back behind fence line   | Emergency<br>Controller | Recovery Chief              | Deputy Clerk of Course                            |
| Environmental protection for officials   | С                   | 1                    | Low                             | Erect a shade shelter tent as a temporally measure.      Permanent protection to be provided on location approval      | Officials Owner         | Track Inspector             | Clerk of Course                                   |



# When the alarm bells ring

- Any risk score of "Extreme" or "High" on the matrix should be discussed and reassessed with a group of experienced people
- If in doubt seek advice from experts



# Audit, Consult and Sign Off

### The final stages of the TRA process include:

- Audit the risk, treatments and controls
  - Who makes sure it happens?
  - Who checks that it was done?
  - Who was notified about it?
- Consult note the names and position of who you talked to when assessing and identifying the risk and record their signature
- Final sign off Sign your name and the date of completion at the bottom of the TRA form

Audit and sign off's ensure effective risk management does not slip through the cracks.



## In Summary

- 1. Fill in the top left hand side section with all the details of the site or circuit, date, activity
- Describe what could go wrong in the column on the far left,
- 3. Rank the Likelihood and Consequences for the risk,
- 4. Use the matrix on the right hand side to score the risk and write the score number in the score column,



## In Summary

- 5. Think of the possible controls and write them in the section to the right of the risk score column,
- 6. Fill in columns naming who will carry out the controls and who will check that they are carried out
- 7. Talk to the person responsible for carrying out the controls and get them to sign on the right hand side,
- 8. Sign and date the form at the bottom, keep a copy and send to Motorsport Australia after the event with your paperwork



# Finally

### **Completing a TRA means you have**

- Shown that you are aware of risk
- Shown that you are fulfilling your Duty of Care
- Helped Motorsport Australia to make motorsport safer for all

Congratulations, you are now a Risk Manager





### Thank you

Safety First - Risk Management

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